



INSTITUTIONAL BROCHURE

Strategic Advisory for National Security
and Institutional Stability

"Illuminating the strategic decisions of States"

CONFIDENTIAL DOCUMENT

1. ABOUT APSIS

AP SIS — **Advisory for Policy, Security & Institutional Stability** — is a strategic advisory organization specializing in national security governance, public security systems, and institutional resilience. Founded on deep expertise in contemporary security dynamics, AP SIS serves as a trusted partner for governments and public institutions.

AP SIS supports governments and public institutions in the analysis and strengthening of national security architectures, the improvement of coordination among institutions responsible for security, and the development of strategic capabilities necessary to address contemporary security challenges.

In an international environment marked by rapidly evolving threats — cyber threats, transnational terrorism, geopolitical instabilities, health crises, and natural disasters — and the growing interconnection of security risks, the security of States depends not only on operational capabilities but also on the strength of institutions and the quality of strategic governance.

AP SIS contributes to strengthening these institutional capabilities by supporting strategic reflection, facilitating inter-institutional dialogue, and proposing analytical frameworks adapted to the specificities of each country.

MISSION

The mission of AP SIS is to support governments and public institutions in strengthening national security governance and institutional stability. AP SIS contributes to the development of coherent, coordinated security systems capable of effectively responding to contemporary security challenges.

VISION

AP SIS aspires to contribute to the construction of safer, more resilient States — capable of anticipating and managing the transformations of the international security environment. AP SIS envisions a world where every State possesses the institutional capabilities necessary to protect its population, guarantee its sovereignty, and contribute to regional and international stability.

FOUNDATIONAL PRINCIPLES

- ◆ **Independence:** Impartial analyses and recommendations, free from any political, commercial, or partisan influence.
- ◆ **Confidentiality:** Every engagement is conducted under strict confidentiality protocols adapted to national security requirements.
- ◆ **Expertise:** Teams combining deep knowledge of national security systems, public governance, and strategic analysis.
- ◆ **Sovereignty:** Full respect of the sovereignty of partner States and their existing institutional frameworks.

2. STRATEGIC POSITIONING

APSIS serves as a strategic partner to governments in the analysis and strengthening of national security architectures. The organization distinguishes itself through an exclusively institutional and strategic approach — unlike generalist consulting firms or private security companies.

- ◆ **Understanding governance structures:** Analysis of decision-making mechanisms and chains of command within security apparatuses.
- ◆ **Institutional coordination:** Evaluation and improvement of interoperability between intelligence services, internal security forces, defense, and civil authorities.
- ◆ **Strategic threat and risk analysis:** Mapping of emerging threats and modeling of security evolution scenarios.
- ◆ **Institutional capacity building:** Programs to develop analytical and strategic competencies within public administrations.

“APSYS illuminates the strategic decisions of States, in full respect of sovereignty and public institutions.”

3. THE APSIS FRAMEWORK™

APSIS has developed a proprietary analytical framework to support governments in strengthening their national security systems. The **APSYS Framework** rests on the fundamental idea that national security is above all a matter of institutional governance, strategic coordination, and the integration of analytical and intelligence capabilities.

THE FIVE PILLARS

01	Strategic Governance	Clear governance structures capable of directing security policies, coordinating institutions, and ensuring democratic accountability.
02	Institutional Coordination	Ability of institutions — security, intelligence, defense, diplomacy — to work in a coordinated manner with effective information sharing.
03	Intelligence Integration	Capacity to collect, analyze, fuse, and disseminate intelligence effectively in support of strategic decision-making.
04	Risk Anticipation	Capacity to analyze medium- and long-term security dynamics through strategic monitoring, prospective analysis, and scenario modeling.
05	Institutional Resilience	Capacity of institutions to absorb shocks, adapt, and maintain essential functions during crises.

4. APSIS METHODOLOGY

APSIS applies a structured and proven methodology in five successive phases:

Phase 1 — Security & Institutional Context Analysis

Deep understanding of national and regional security dynamics, constitutional and legislative frameworks, and geopolitical factors. Includes consultations with authorities and exhaustive documentary review.

Phase 2 — Assessment of Existing Systems

Detailed analysis of governance structures, coordination mechanisms, institutional capacities, and information flows. Identifies strengths, vulnerabilities, and gaps.

Phase 3 — Strategic Risk Analysis

Systematic identification of threats including mapping of internal and external threats, analysis of emerging trends, and prospective scenario modeling.

Phase 4 — Recommendations & Institutional Roadmap

Concrete, prioritized recommendations with a detailed roadmap including performance indicators and implementation timeline.

Phase 5 — Implementation Support & Strategic Monitoring

Support for implementation including periodic progress monitoring, strategic adjustments, and knowledge transfer to national teams.

5. DOMAINS OF EXPERTISE

National Security Governance	Analysis of institutional structures directing national security policies: national security councils, interministerial committees, chains of command, decision-making processes.
Public Security Systems	Organization and coordination of institutions responsible for internal security: police forces, gendarmerie, border guards, civil protection, inter-agency cooperation.
Intelligence Governance	Institutional frameworks organizing intelligence functions: intelligence community architecture, information fusion and sharing, democratic oversight.
Strategic Threat Analysis	Emerging security dynamics and risk factors: terrorism, cyber threats, transnational organized crime, hybrid threats, regional instabilities.
Crisis Governance & Resilience	Institutional crisis response: State continuity plans, crisis management protocols, simulation exercises, lessons-learned mechanisms.

6. ADVISORY SERVICES

AP SIS offers strategic advisory services designed for governments and public institutions. Each engagement is modular and tailored to the specific needs of the partner State.

■ National Security Architecture

Comprehensive analysis and strengthening of the overall organization of national security systems. AP SIS's most comprehensive engagement.

Deliverable: Strategic assessment report and institutional roadmap | **Durée:** 3 to 12 months

■ Strategic Advisory to Governments

Continuous or ad hoc strategic support to public authorities in national security decision-making through high-quality independent analyses.

Deliverable: Strategic notes, executive briefings, analytical reports | **Durée:** 2–8 weeks or continuous

■ Strategic Threat Analysis

In-depth studies on security dynamics and emerging risks, providing decision-makers with a precise picture of the threat landscape.

Deliverable: Strategic threat analysis report | **Durée:** 4 to 12 weeks

■ Capacity Building & Strategic Training

Competency development programs for senior executives and leaders of security institutions.

Deliverable: Customized training program and competency assessment

■ Government Cybersecurity Audit

Assessment of government cybersecurity posture and recommendations for strengthening digital resilience against cyber threats.

Deliverable: Audit report and cybersecurity action plan

7. COLLABORATION & GUARANTEES

APSIS works in close partnership with governments and public institutions. Each engagement is conducted in respect of **national priorities, existing institutional frameworks, confidentiality requirements, and State sovereignty**.

ENGAGEMENT PROCESS

01	Initial Contact	Confidential dialogue to understand needs and context. Preliminary scope definition.
02	Scoping & Proposal	Detailed technical and financial proposal with objectives, methodology, timeline, and confidentiality conditions.
03	Execution	Engagement with regular checkpoints, permanent dialogue, and adaptability to developments.
04	Delivery & Follow-Up	Results presentation, implementation support, and periodic progress monitoring.

OUR GUARANTEES

- ◆ **Analytical Independence:** Conclusions based exclusively on objective analysis of facts and data, free from external influence.
- ◆ **Absolute Confidentiality:** Enhanced security protocols for documents, communications, and sensitive data.
- ◆ **High-Level Expertise:** Every engagement led by experts with significant experience in national security.
- ◆ **Relational Continuity:** Long-term partnerships with sustained follow-up of recommendations.
- ◆ **Knowledge Transfer:** Every intervention integrates local capacity building for strategic autonomy.

8. LEADERSHIP

THE FOUNDER

Charles Bengondo

Founder & President — APSIS

Of African origin and a Canadian citizen, Charles Bengondo is an expert in national security and security governance with more than ten years of experience within the security apparatus of the Government of Canada.

As a national duty coordinator at Public Safety Canada, he played a key role in the development of public safety and national security policies and coordinated several national security investigations in collaboration with **Five Eyes** partner countries — Australia, Canada, New Zealand, the United Kingdom, and the United States.

Combining an intimate understanding of the institutional realities of the African continent with expertise forged within one of the world's most advanced national security systems, Mr. Bengondo founded APSIS with the conviction that States — particularly in Africa — deserve access to independent, high-level strategic expertise to strengthen their security institutions.

“Mr. Bengondo envisions a world where every State possesses the institutional capabilities necessary to protect its population, guarantee its sovereignty, and contribute to regional and international stability.”

ACADEMIC BACKGROUND

- ◆ Master's in Public Safety & National Security — Wilfrid Laurier University, Canada
- ◆ MBA in Project Management — Walden University, United States
- ◆ Bachelor's in International Studies — York University, Canada
- ◆ Certificate in International Affairs & Strategy — Sciences Po, Paris
- ◆ Certificate in Public Administration & Law — York University, Canada

AREAS OF EXPERTISE

Security governance · Strategic analysis · Intelligence · Counter-espionage · Institutional reform · Crisis management

Focus: **Africa, Great Lakes region, Middle East, South Asia**. Languages: French and English.

9. CONCLUSION

In an international environment marked by the growing complexity of security challenges, States must strengthen the governance and coordination of their security systems. Threats evolve, diversify, and interconnect; institutional responses must keep pace.

AP SIS supports governments in this endeavor by providing independent strategic expertise and contributing to the strengthening of the institutional capabilities necessary to guarantee the security and stability of States.

In choosing AP SIS, a State chooses a discreet, competent partner dedicated to the protection of its strategic interests and the strengthening of its most vital institutions.

CONTACT

For any request for information or collaboration:

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www.apsis-strategic.com

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